POSITION TASK BOOK FOR THE POSITION OF

ALL-HAZARD TIME UNIT LEADER

Version: June 15, 2009

POSITION TASK BOOK ASSIGNED TO:

INDIVIDUAL'S NAME, DUTY STATION, AND PHONE NUMBER

POSITION TASK BOOK INITIATED BY:

OFFICIAL'S NAME, TITLE, DUTY STATION, AND PHONE NUMBER

LOCATION AND DATE THAT POSITION TASK BOOK WAS INITIATED

EVALUATOR

DO NOT COMPLETE THIS UNLESS YOU ARE RECOMMENDING THE TRAINEE FOR CERTIFICATION

VERIFICATION/CERTIFICATION OF COMPLETED POSITION TASK BOOK FOR THE POSITION OF

FINAL EVALUATOR'S VERIFICATION

I verify that all tasks have been performed and are documented with appropriate initials. I also verify that

has performed as a trainee and should therefore be considered for certification in this position.

FINAL EVALUATOR'S SIGNATURE AND DATE

EVALUATOR'S PRINTED NAME, TITLE, DUTY STATION, AND PHONE NUMBER

AGENCY HEAD RECOMMENDATION FOR CERTIFICATION

I certify that

has met all requirements for qualification in this position and I recommend that they be certified for the position.

OFFICIAL'S SIGNATURE AND DATE

OFFICIAL'S NAME TITLE, DUTY STATION, AND PHONE NUMBER

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HISTORICAL RECOGNITION

Historical recognition is a process that provides a means by which incident management personnel who have either:

- Documentation of previous ICS training, education, and experience in an ICS position(s); or
- Documentation of previous extensive on-the-job incident response experience,

may receive credit for that previous experience, training, or qualification(s) and be considered as meeting the minimum requirements of this guide in the categories of:

- Education;
- Training; and
- Experience,

for an ICS position(s) until they have successfully completed the actual minimum requirements for that position. Historical Recognition does not apply to the categories of Physical/Medical Fitness, Currency, or certification. The minimum requirements within those categories must be met regardless of any historical recognition process.

HISTORICAL RECOGNITION PROCESS

If an Authority Having Jurisdiction (AHJ) does not form a Qualifications Committee to assist with the management of the overall qualifications process, AHJ's should give strong consideration to at least forming a committee for the purposes of reviewing and processing applications for Historical Recognition. Because of the time commitment involved and the potential for perceptions of favoritism and unequal treatment during the process, other ICS qualifications processes currently used by federal and state agencies that included a historical recognition provision used review committees to accomplish that process.

The AHJ should develop a process to provide for the following:

- Developing a method to provide for historical recognition when there is sufficient documentation available to substantiate the experience;
- Developing a standardized method for any individual to submit documentation of the experience and training for review by the AHJ or the appropriate review committee established by the AHJ;
- Developing a method to determine if the previous experience or training is appropriate for the position, keeping in mind the required criteria for the position and the competencies necessary for safe and successful performance;
- Providing for Historical Recognition only when the individual has most recently performed the position within the last five years;
- Requiring the individual meet all minimum requirements in this guide for a position if the individual seeks an ICS position other than the position they were historically recognized for;
- Encouraging all individuals who are historically recognized into a position to complete the minimum requirements for the positions within five years of being historically recognized.

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INCIDENT MANAGEMENT SYSTEM POSITION TASK BOOK

Position Task Books (PTB) were developed for designated positions as described under the National Interagency Incident Management System (NIMS) and have been incorporated into the National Incident Management System (NIMS). The position task book is used by the authority having jurisdiction to certify that the person to whom the task book belongs meets the standards recommended by the DHS Incident Management Systems Integration Division (IMSID).

Each PTB lists the performance requirements (tasks) for the specific position in a format that allows a trainee to be evaluated against written guidelines. Successful performance of all tasks, as observed and recorded by an evaluator, will result in a recommendation that the trainee be certified in that position. Evaluation and confirmation of the individual's performance of all the tasks may involve more than one evaluator and can occur on incidents, in classroom simulation, and in other work situations. Designated PTBs require position performance during which the majority of required tasks are demonstrated on a single incident. It is important that performance be critically evaluated and accurately recorded by each evaluator. All tasks must be evaluated. All bullet statements within a task that require an action (contain an action verb) must be demonstrated before that task can be signed off.

A brief list of responsibilities also appears below.

RESPONSIBILITIES:

1. The **Agency Management** is responsible for:

- Selecting trainees based on the needs of their organization or area Incident Management Teams.
- Providing opportunities for evaluation and/or making the trainee available for evaluation.

2. The **Individual** is responsible for:

- Reviewing and understanding instructions in the PTB.
- Identifying desired objectives/goals.
- Providing background information to an evaluator.
- Satisfactorily demonstrating completion of all tasks for an assigned position within three years.
- Assuring the evaluation record is complete.
- Notifying the local agency head when the PTB is completed, and obtaining their signature recommending certification.
- Keeping the original PTB in personal records.

3. The **Evaluator** is responsible for:

- Being qualified and proficient in the position being evaluated.
- Meeting with the trainee and determining past experience, current qualifications, and desired objectives/goals.
- Reviewing tasks with the trainee.
- Explaining to the trainee the evaluation procedures that will be utilized and which objectives may be attained.

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- Identifying tasks to be performed during the evaluation period.
- Accurately evaluating and recording demonstrated performance of tasks. Dating and initialing completion of the task shall document satisfactory performance. Unsatisfactory performance shall be documented in the Evaluation Record.
- Completing the Evaluation Record found at the end of each PTB.
- 4. The **Final Evaluator** is responsible for signing the verification statement inside the front cover of the PTB when all tasks have been initialed.
- 5. The **Agency Head** or designee is responsible for:
 - Issuing the PTB to document task performance.
 - Explaining to the trainee the purpose and processes of the PTB, as well as the trainee's responsibilities.
 - Tracking progress of the trainee.
 - Identifying incident evaluation opportunities.
 - Identifying and assigning an evaluator that can provide a positive experience for the trainee, and make an accurate and honest appraisal of the trainee's performance.
 - Documenting the assignment.
 - Conducting progress reviews.
 - Conducting a closeout interview with the trainee and evaluator and assuring that documentation is proper and complete.

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Competency: Assume position responsibilities.

Description: Successfully assume role of Unit Leader within the Finance/Administration Section and initiate position activities at the appropriate time according to the following behaviors.

TASK	C EVAL. EVALUATOR: O RECORD Initial & date upon completion of task
Behavior: Ensure availability, qualifications, and capabiliassignment.	ities of resources to comple <mark>te</mark>
 Coordinate with Finance/Administration Section Chief and other functional areas to obtain resources. Order materials and supplies using procedures established by the section chief. Maintain quantities of forms, supplies, and materials at a level to prevent shortage of any basic needed items. Acquire equipment (e.g., radio, telephones, faxes, computers). Ensure appropriate number of personnel to support unit (e.g., night operational period, increase/reduce staffing). Ensure adequate signage for work locations (e.g., check-in/demobilization/resource). 	I
 Organize work area to facilitate unit operations. Establish filing system. Establish area to receive documents. Establish message center (e.g., bulletin board). 	I

Code: O = task can be completed in any situation (classroom, simulation, incident, daily job, etc.)

I = task must be performed on an incident

R = rare event – the evaluation assignment may not provide opportunities to demonstrate performance. The evaluator may be able to determine skills/knowledge through interview or the home office may need to arrange for another assignment or a simulation.

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TASK C RECORD D # upon completion of task Behavior: Gather, update, and apply situational information relevant to the assignment. 3. Obtain initial briefing from Finance Section Chief or supervisor. Names, contact number, and positions/functions of host unit administrative personnel and cooperating/assisting agencies. Local administrative guidelines. Resources assigned and ordered for the incident and the unit. Logistical information (e.g., eating, sleeping, shower hours). Expectations and section operating procedures. Copy of Incident Action Plan (IAP) or other relevant plan. Unit specific information. Behavior: Establish effective relationships with relevant personnel. 4. Establish and maintain positive interpersonal and interagency working relationships. Behavior: Establish organization structure, reporting procedures, and chain of command of assigned resources. 5. Organize assigned personnel to meet the needs of the unit. I Behavior: Understand and comply with ICS concepts and principles.				
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Behavior: Understand and comply with ICS concepts and principles.		oced	ures, and cl	nain of command
	5. Organize assigned personnel to meet the needs of the unit.	Ι		
6. Coordinate with functional areas within the ICS structure.	Behavior: Understand and comply with ICS concepts and	l pr	inciples.	1
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I = task must be performed on an incident

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R = rare event – the evaluation assignment may not provide opportunities to demonstrate performance. The evaluator may be able to determine skills/knowledge through interview or the home office may need to arrange for another assignment or a simulation.

Competency: Lead assigned personnel.

Description: Influence, guide, and direct assigned personnel to accomplish objectives and desired outcomes in a rapidly changing, high-risk environment.

		1	
TASK	CO	EVAL. RECORD	EVALUATOR: Initial & date
	D E	#	upo <mark>n c</mark> ompletion of task
Behavior: Model leadership values and principles.			
 Exhibit principles of duty. Be proficient in your job, both technically and as a leader. Make sound and timely decisions. Ensure tasks are understood, supervised and accomplished. Develop your subordinates for the future. 	I		
 8. Exhibit principles of respect. • Know your subordinates and look out for their wellbeing. • Keep your subordinates informed. • Build the team. • Employ your subordinates in accordance with their capabilities. 	I		
 9. Exhibit principles of integrity. • Know yourself and seek improvement. • Seek responsibility and accept responsibility for your actions. • Set the example. 	I		
Behavior: Ensure the safety, welfare, and accountability	of a	ssigned pers	onnel.
 10. Provide for the safety and welfare of assigned resources. Monitor condition of assigned resources. Account for assigned resources. Provide for care of assigned personnel and notify supervisor in event of sickness, injury, or accident. 	I		

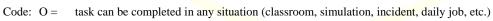
Code: O = task can be completed in any situation (classroom, simulation, incident, daily job, etc.)

I = task must be performed on an incident

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TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
Sehavior: Establish work assig <mark>n</mark> ments and performance of erforman <mark>ce, and provide feedback.</mark>	expe	ectations, mo	onitor
 Perform the duties of an Equipment Time Recorder. Set up Equipment Time Recorder function in location designated by Time Unit Leader. Advise Ground Support Unit, Facilities Unit, and Air Support Group of the requirement to establish and maintain a file for maintaining a daily record of equipment time. Assist units in establishing a system for collecting equipment time reports. Post all equipment time tickets within four hours after the end of each operational period. Prepare a use and summary invoice for equipment (as required) within twelve (12) hours after equipment arrival at incident. Submit data to Time Unit Leader for cost effectiveness analysis. Maintain current posting on all charges or credits for fuel, parts, services and commissary. Verify all time data and deductions with owner/operator of equipment. 	I		



I = task must be performed on an incident

Maintain Unit/Activity Log (ICS Form 214).

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R = rare event – the evaluation assignment may not provide opportunities to demonstrate performance. The evaluator may be able to determine skills/knowledge through interview or the home office may need to arrange for another assignment or a simulation.

TASK	C	EVAL.	EVALUATOR:
	O	RECORD	Initial & date
	D	#	upon completion
	E		of task
Behavior: Establish work assignments and performance of performance, and provide feedback.	ехре	ectations, mo	onitor
12. Perform the duties of a Personnel Time Recorder.	I		,
• Establish and maintain a file for employee time reports			
within the first operational period.			
 Initiate, gather, or update a time report from all 			
applicable personnel assigned to the inci <mark>dent fo</mark> r each			
operational period.			
 Ensure that all employee identification information is 			
verified to be correct on the time report.			
 Post personnel travel and work hours, transfers, 			
promotions, specific pay provisions and terminations to			
personnel time documents.			
 Post all commissary issues to personnel time documents. 			
 Ensure that time reports are signed. 			
 Close out time documents prior to personnel leaving the 			
incident.			
Distribute all time documents according to agency			
policy.			
Maintain a log of excessive hours worked and give to			
Time Unit Leader daily.			
Maintain Unit/Activity Log (ICS Form 214).			
13. Perform the duties of a Commissary Manager	О		
Set up and provide commissary operation to meet			
incident needs.			
Establish and maintain adequate security for			
commissary.			
• Request commissary stock through Supply Unit Leader.			
 Maintain complete record of commissary stock including 			
invoices for material received, issuance records, transfer	V		
records and closing inventories.			
 Maintain commissary issue record by crews and submit 			
records to Time Recorder during or at the end of each	1		
o <mark>pe</mark> rational period.			
 Use proper agency forms for all record keeping. 		/	
• Complete forms according to agency specification.	-		
Ensure that all records are closed out and commissary			
stock is inventoried and returned to			
Supply Unit prior to demobilization.			
• Maintain Unit/Activity Log (ICS Form 214).			
Code: Q = task can be completed in any situation (classroom, simulation, inci	dont	doily ioh ata	

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I = task must be performed on an incident

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TASK	C	EVAL.	EVALUATOR:
IASK	o	RECORD	Initial & date
	D E	#	upon completion of task
Behavior: Establish work assignments and performance of performance, and provide feedback.		ectations, m	
14. Complete daily review of staffing requirements and ensure adequate personnel to meet needs.	I		
15. Develop schedule/assignments based on IAP or relevant plan.	I		
16. Ensure subordinates understand assignment for operational period.	I		31
 17. Perform duties of Commissary Manager Ensure effective operations Ensure Commissary security 	I		32
18. Perform duties of Equipment Time Recorder	I		
19. Perform duties of Personnel Time Recorder	I		
 20. Continually evaluate performance. Communicate deficiencies immediately and take corrective action. Provide training opportunities where available. Complete personnel performance evaluations according to agency guidelines. 	I		
Behavior: Emphasize teamwork.			
 21. Establish cohesiveness among assigned resources. Provide for open communication. Seek commitment. Set expectations for accountability. Focus on the team result. 	I		

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TASK	C	EVAL. RECORD	EVALUATOR: Initial & date
	D	#	upon completion
	E	"	of task
Behavior: Coordinate interdependent activities.			V- 3322
22. Coordinate with other units and sections for completion of	I		
work assignments.			
 Assist other sections to meet priorities and time frames. 			
• Receive and transmit needed information.			
23. Advise incident personnel on pay and travel regulations,	I		
policies and procedures.	1		
Driving regulations/standards			
Work/rest guidelines			
Agency specific hiring and payment processes and			
procedures			
Assignment extensions			
Meal breaks			
Hazard/environmental pay			
• Hazard/Chynonnichai pay			
	_		

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Competency: Communicate effectively.

Description: Use suitable communication techniques to share relevant information with appropriate personnel on a timely basis to accomplish objectives in a rapidly changing, high-risk environment.

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
Behavior: Ensure relevant information is exchanged duri	ng l	oriefings and	d debrief <mark>in</mark> gs.
24. Brief and keep subordinates informed and updated. • Ensure unit leader expectations are communicated and understood.	I		
 25. Attend incident operational briefings and meetings as directed. Provide information as requested. Keep supervisor informed of issues and potential problems. 	I		3
26. Participate in functional area briefings and conduct unit After Action Reviews (AARs), as appropriate.	I		



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TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task				
Behavior: Ensure documentation is complete and disposition is appropriate.							
27. Review and approve subordinate time reports.	I						
 28. Submit completed original documents at appropriate time (e.g., each operational period, final package). ICS 213, General Message ICS 214, Unit Log 	I						
29. Compile unit documentation for final incident package.	0		54				
 30. Ensure auditing process is established. Continuation of pay, mandatory days off, and deductions are posted. 	Ι						
31. Review paperwork for accuracy and ensure payment packages are completed and transmitted to appropriate administrative processing agency.	I						
32. Ensure paperwork is completed for hiring of emergency workers.	I						
Behavior: Gather, produce and distribute information as guidelines and ensure understanding by recipient.	req	uired by est	ablished				
 33. Prepare information for preplanning/strategy meeting. Display information appropriate for next operational period. 	I						
34. Prepare input to final narrative and transition plan as requested.	I						

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Competency: Ensure completion of assigned actions to meet identified objectives.

Description: Identify, analyze, and apply relevant situational information and evaluate actions to complete assignments safely and meet identified objectives. Complete actions within established timeframe.

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
Behavior: Administer and/or apply agency policy, contra	cts a	and agreem	ents.
35. Ensure appropriate pay regulations are followed.	I		
Behavior: Gather, analyze, and validate information pertmake recommendations for setting priorities.	inei	nt to the inci	dent or event and
 36. Evaluate available information and make recommendations to support incident. Workload priorities Staff assignments Information requests Cost effective utilization of resources 	I		
Behavior: Gather, analyze, and validate information pert make recommendations for setting priorities.	iner	nt to the inci	dent or event and
37. Review excessive shift lengths and ensure mitigation measures are documented.	I		
 38. Evaluate available information and make recommendations to support incident. Workload priorities Staff assignments Information requests Cost effective utilization of resources 	I		
Behavior: Follow established procedures and/or safety prassignment.	roce	dures releva	int to given
 39. Ensure established guidelines are followed. Work/rest Agency safety standards and procedures 	I		

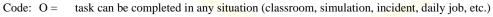
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TASK	C	EVAL.	EVALUATOR:
	0	RECORD	Initial & date
	D	#	upon completion
	E		of task
Behavior: T <mark>ransfer position duti</mark> es while ensuring contin and takin <mark>g</mark> into account the i <mark>ncreasi</mark> ng or decreasing inc	-		
 40. Coordinate an efficient transfer of position duties when mobilizing/demobilizing (e.g., incoming Incident Management Team (IMT), host agency). • Inform subordinate staff and IC. • Document follow-up action needed and submit to supervisor. 	I		
41. Ensure financial documentation packages are submitted to processing agency.	I		34
Behavior: Plan for demobilization and ensure demobiliz	ation	procedures	are followed.
42 Anticipate demobilization of resources	I		
	I		
Identify excess resources.	I		
•	I		
Identify excess resources.	I		
 Identify excess resources. Prepare schedule for demobilization. 	I		
 Identify excess resources. Prepare schedule for demobilization. 43. Ensure demobilization of resources. Brief subordinate staff on demobilization procedures 			
 Identify excess resources. Prepare schedule for demobilization. 43. Ensure demobilization of resources.			



I = task must be performed on an incident

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R = rare event – the evaluation assignment may not provide opportunities to demonstrate performance. The evaluator may be able to determine skills/knowledge through interview or the home office may need to arrange for another assignment or a simulation.

INSTRUCTIONS FOR COMPLETING THE EVALUATION RECORD

There are four separate blocks allowing evaluations to be made. These evaluations may be made on incidents, simulations in classroom, or in daily duties, depending on what the position task book indicates. This should be sufficient for qualification in the position if the individual is adequately prepared. If additional blocks are needed, a page can be copied from a blank task book and attached.

COMPLETE THESE ITEMS AT THE START OF THE EVALUATION PERIOD:

Evaluator's name, incident/office title, and agency: List the name of the Evaluator, his/her incident position or office title, and agency.

Evaluator's home unit address and phone: Self-explanatory

#: The number next to the evaluator's name in the upper left corner of the evaluation record identifies a particular incident or group of incidents. This number should be placed in the column labeled "Evaluation Record #" on the PTB for each task performed satisfactorily. This number will enable reviewers of the completed PTB to ascertain the qualifications of the different evaluators prior to making the appropriate sign-off on the PTB.

Location of Incident/Simulation: Identify the location where the tasks were performed by agency and office.

Incident Kind: Enter kind of incident; e.g., hazmat, wildland fire, structural fire, search and rescue, flood, tornado, etc.

COMPLETE THESE ITEMS AT THE END OF THE EVALUATION PERIOD:

Number and Type of Resources: Enter the number of resources and types assigned to the incident pertinent to the Trainee's task book position.

Duration: Enter inclusive dates during which the Trainee was evaluated. This block may indicate a span of time covering several small and similar incidents if the Trainee has been evaluated on that basis; e.g., several initial attack wildfires in similar fuel types.

Recommendation: Check as appropriate and/or make comments regarding the future needs for development of this trainee

Date: List the date the record is being completed.

Evaluator's initials: Initial here to authenticate your recommendations and to allow for comparison with initials in the PTB.

Evaluator's relevant certification: List your certification relevant to the Trainee position you supervised.



Evaluation Record

TR	AINEE NAME		TRAINEE POSI	TION		
#1 Evaluator's name Incident/office tit						
Evaluator's home unit a	ddress & phone:		A			
Name and Location of Incident or Situation (agency & area)	Incident Kind (hazmat, tornado, flood, structural fire, wildfire, search & rescue, etc.)	Number & Type of Resources Pertinent to Trainee's Position	Duration (inclusive dates in trainee status)			
	,		to			
Trainee. I recommend t The individua The individua Not all tasks v The individua	Not all tasks were evaluated on this assignment and an additional assignment is needed to complete the evaluation. The individual is severely deficient in the performance of tasks for the position and needs further training (both required & knowledge and skills needed) prior to additional assignment(s) as a Trainee. Recommendations:					
#2 Evaluator's name						
Incident/office tit						
Evaluator's home unit a	ddress & phone:	1				
Name and Location of Incident or Situation (agency & area)	Incident Kind (hazmat, tornado, flood, structural fire, wildfire, search & rescue, etc.)	Number & Type of Resources Pertinent to Trainee's Position	Duration (inclusive dates in trainee status)			
The tasks initialed & dated by me have been performed under my supervision in a satisfactory manner by the above named Trainee. I recommend the following for further development of this Trainee. The individual has successfully performed all tasks for the position and should be considered for certification. The individual was not able to complete certain tasks (comments below) or additional guidance is required. Not all tasks were evaluated on this assignment and an additional assignment is needed to complete the evaluation. The individual is severely deficient in the performance of tasks for the position and needs further training (both required & knowledge and skills needed) prior to additional assignment(s) as a Trainee. Recommendations:						
Date:	Evaluator'	s initials:				
Evaluator's relevant age	ency certification or rating:					

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Evaluation Record (Continuation Sheet)

TRAINEE NAME			TRAINEE POSITION	
#3 Evaluator's name Incident/office tit				
Evaluator's home unit a	ddress & phone:			
Name and Location of Incident or Situation (agency & area)	Incident Kind (hazmat, tornado, flood, structural fire, wildfire, search & rescue, etc.)	Number & Type of Resources Pertinent to Trainee's Position	Duration (inclusive dates in trainee status)	
			to	
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#4 Evaluator's name: Incident/office title & agency:				
Evaluator's home unit address & phone:				
Name and Location of Incident or situation (agency & area)	Incident Kind (hazmat, tornado, flood, structural fire, wildfire, search & rescue, etc.)	Number & Type of Resources Pertinent to Trainee's Position	Duration (inclusive dates in trainee status)	
Trainee. I recommend t The individua The individua Not all tasks v The individua required & kn Recommendations:	ted by me have been perform he following for further devel has successfully performed I was not able to complete overe evaluated on this assign I is severely deficient in the owledge and skills needed) performed the control of the	elopment of this Trainee. all tasks for the position an ertain tasks (comments beloment and an additional assipperformance of tasks for the prior to additional assignment.	nd should be considered f w) or additional guidance gnment is needed to com e position and needs furth	or certification. e is required. plete the evaluation.

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